



Breakout Group Activity

- Jesica López – Lund University
- Bobby Tsvetkov – Wageningen University & Research
- Trang Nguyen – Wageningen University & Research





Focused conversation

Jesica López – Lund University

Bobby Tsvetkov – Wageningen University & Research

Trang Nguyen – Wageningen University & Research

26 March 2025



Programme

Introduction

Pitch 1 — Christian Bugge Henriksen - CLEVERFOOD

Pitch 2 — Rosaline Remans - Food System Countdown Initiative

Pitch 3 — Paul Milbourne - FoodCLIC

Pitch 4 — Niels Halberg - FOODPathS

Pitch 5 — Rosina Malagrida - FOSTER

Pitch 6 — Anant Jani - FEAST

Focused conversation

Sharing back

Focused Conversation

'What gaps, opportunities and challenges are present in the current state of FSS in Europe, that can shape the development of a Pan-European FSS Network?'

ORID - Method

Objective phase	Key question: What are the main objectives and activities of the FSS networks represented here?
Reflective phase	Key question: What excites or concerns you most about the current state of FSS networks?
Interpretive phase	Key question: What gaps or opportunities do you see in the current network landscape for advancing FSS?
Decisional phase	Key question: What are the most important actions we can take to strengthen collaboration and impact across FSS networks?

Pitch 1 - CLEVERFOOD

Christian Bugge Henriksen – University of Copenhagen



CLEVERFOOD and FOOD 2030 Networks

Represented by CLEVERFOOD Coordinator Christian Bugge Henriksen, University of Copenhagen, e-mail: cbh@plen.ku.dk



Duration: 2023-2026

MORE INFORMATION AT WWW.FOOD2030.EU

CLEVERFOOD: 23 partners, including universities, research institutions, SMEs, NGOs, NPOs, local and national authorities.

OBJECTIVES: Facilitating a society-wide mobilization of all food system stakeholders for transforming the food system to become more fair, healthy and sustainable in line with key EU policy priorities

CORE ACTIVITIES: i) Establish FOOD 2030 Networks, ii) Develop FOOD 2030 Online Platform, iii) Co-create and deploy FOOD 2030 Interactive Exhibition, iv) Designate and train FOOD 2030 Competence Centres, v) Support cross-project collaboration and living lab activities on policy, innovation, business development, education, multi-stakeholder collaboration, citizen empowerment, dissemination and mass mobilization

FOOD 2030 NETWORKS: 80+ projects in the FOOD 2030 Project Collaboration Network; 90+ living labs in the FOOD 2030 Connected Lab Network

OBJECTIVES: Breaking down silos and joining forces between initiatives that are sharing a similar vision of transforming the food system on the local, regional, national, European and international level

CORE ACTIVITIES: i) Developing new relations and expanding networks, ii) Sharing successful practices and exploring synergies, iii) Providing and receiving targeted support, iv) Collaborating on vertical themes, common objectives and concrete actions, v) Organizing joint events, vi) Showcasing project results and maximizing impact, vii) Influencing policymaking and informing future EU legislation

Scan the QR code to join the FOOD 2030 Project Collaboration Network as

Coordinator or project manager:



or as WP leader/representative:



Scan the QR code to join the FOOD 2030 Connected Lab Network as living lab manager/representative:



Funded by the European Union



FOOD 2030 Project Collaboration Network



The FOOD 2030 Project Collaboration Network is a network for projects, partnerships and networks that are working on technological, social and governance innovation for transforming the food system to become more fair, healthy and sustainable in line with key EU policy priorities



86 projects joined by 30 June 2024!



- AfriFoodLinks
- AgriLoop
- agroBRIDGES
- BEATLES
- Breadcrumb
- CHORIZO
- Cities2030
- CLEVERFOOD
- COCOREADO
- CODECS
- CODIET
- Coevolvers
- CO-FRESH
- COREnet
- CULTIVATE
- Data4Food2030
- DigitAF
- DOMINO
- DRG4FOOD
- ECO-READY
- EdiCitiNet
- EFUA
- ENFASYS
- ENOUGH
- EU4ADVICE
- FAIRCHAIN
- FEAST
- FER-PLAY
- FLORA
- FNS Cloud
- FOLOU
- Food Screening EMR
- Food Trails
- FoodCLIC
- FoodDataQuest
- FoodE
- FOODCoST
- FOODITY
- FoodLoops
- FoodPaTHS
- FOODRUS
- FoodSafety4EU
- FoodSHIFT 2030
- FoSSNet
- FOSTER
- FOX
- FUSILLI
- GenB
- GIANT LEAPS
- GOLF
- HealthFerm
- HealthyFoodAfrica
- Hungry EcoCities
- InBestSoil
- INCiTIS-FOOD
- INCREASE
- INNOPROTEIN
- LESTRA
- LIKE-A-PRO
- LiveSeeding
- LOWINFOOD
- MICROBIOMES4SOY
- NUTRISOIL
- PIMENTO
- PLAN'EAT
- PrAectiCe
- Precision Nutrition
- RefresCAR
- RESPONSE
- RURALITES
- SchoolFood4Change
- ShapingBio
- SISTERS
- Smart Protein
- SWITCH
- TITAN
- TRIOBIOME
- TrustEat
- TRUSTyFOOD
- URBAG
- VISIONARY
- WASTELESS
- WATSON
- YouAreIn
- Zero Hidden Hunger EU
- ZeroW

Cross-project collaboration facilitated by CLEVERFOOD and other projects

Vertical themes facilitated by CLEVERFOOD

- Policy and governance for food system transformation
- Innovation, data, digital tools, and sustainability assessment
- Business development, investment and financing
- Education and citizen science
- Public engagement, multi-stakeholder collaboration and empowerment
- Communication, dissemination and mass mobilization

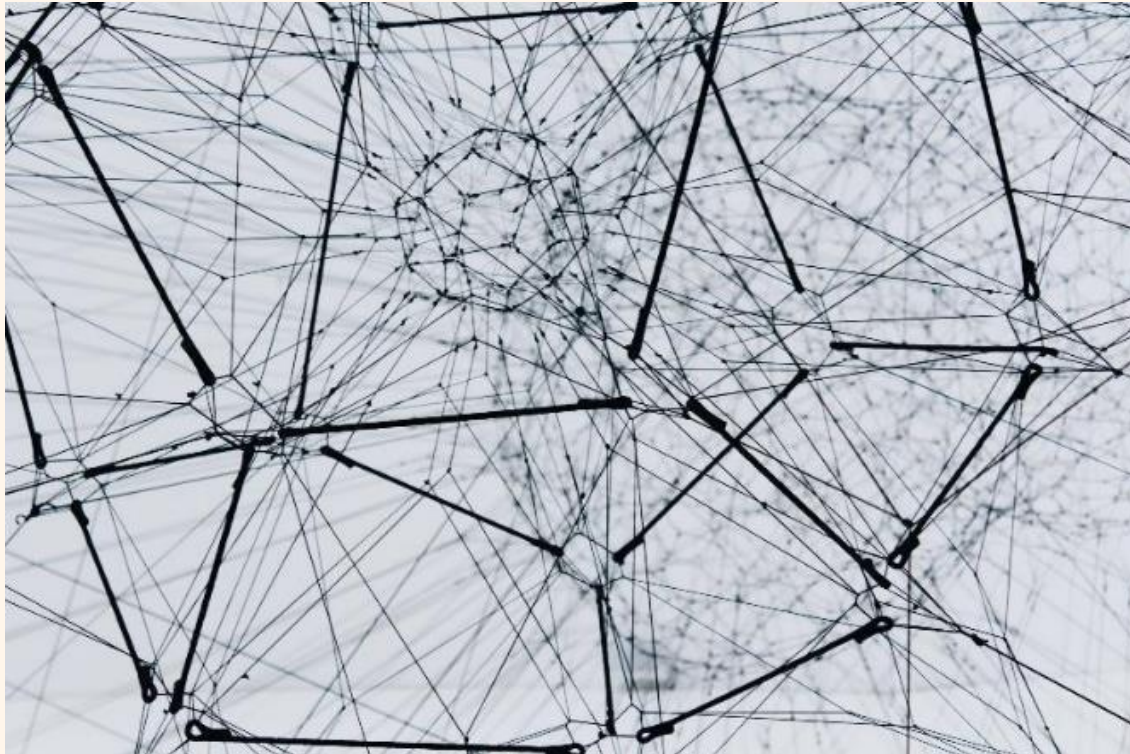
Common objectives facilitated by other projects in the FOOD 2030 Project Collaboration Network

- Reducing food loss and waste across the food value chain
- Developing localized food systems and short food supply chains
- Optimizing the efficiency and sustainability of future food production
- Ensuring a just transition that is fair for both farmers and consumers
- Contributing to citizen-driven and city-led food system transformation
- Learning and knowledge sharing for supporting food system transition
- Shifting to healthier & more plant-based food production and consumption

FOOD 2030 Connected Lab Network



The FOOD 2030 Connected Lab Network is the corresponding network for living labs, communities of practice and other co-creation initiatives working on transforming the food system at the local, regional and national level



Pitch 2 — Food System Countdown Initiative

Rosaline Remans - Glocolearning



Food Systems
Countdown
Initiative

The Food Systems Countdown Initiative: Monitoring food system transformation to 2030 and beyond

March 26, 2025

Roseline Remans, PhD Ir.

glocolearning and the Alliance of Bioversity & CIAT

CO-CHAIR ORGANIZATIONS:



Food and Agriculture
Organization of the
United Nations



gain
Global Alliance for
Improved Nutrition



COLUMBIA CLIMATE SCHOOL
Climate, Earth, and Society

Cornell
CALS
College of Agriculture
and Life Sciences

UNFSS catalyzed food system transformation pathways

Country progress on national pathway operationalization

127 countries have developed a pathway today

Themes in National Pathways



United Nations



Food Systems Summit 2021



UNITED NATIONS
FOOD SYSTEMS
COORDINATION HUB

But no monitoring system was agreed upon

- The SDG framework is insufficient to guide food system transformation
- Evidence-base decision-making needs indicators and data to guide decisions
- Demand for a multisectoral, multi-scale indicator framework to monitor food systems change and transformation

The Food Systems Countdown Initiative formed to fill this gap.

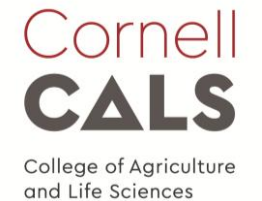
The FSCI is an interdisciplinary, multi-institution scientific partnership to monitor global food systems in service of meeting the SDGs and other global goals.




Co-chair organizations:



Food and Agriculture
Organization of the
United Nations





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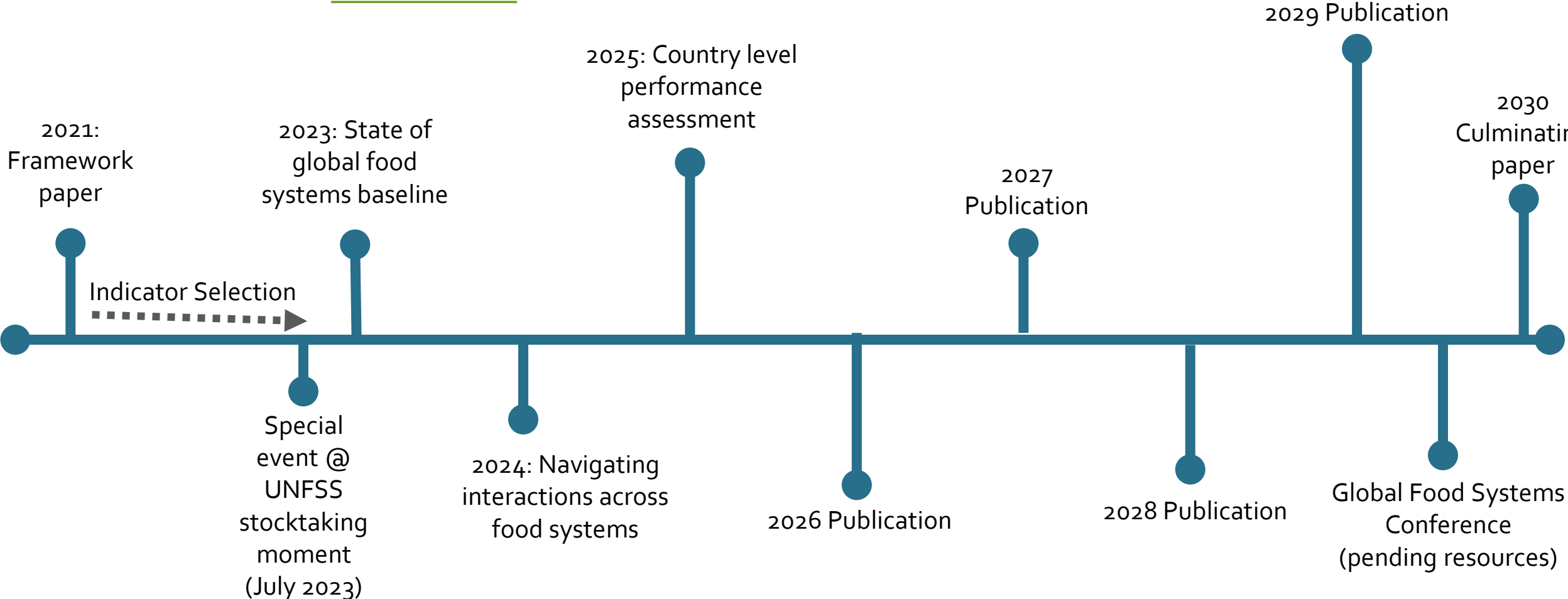
Objectives:

- To provide actionable evidence to track progress and guide decisions for transformation
- Complement other monitoring and tracking initiatives
- Contribute to advancing the science of food systems and their transformation

FSCI timeline to 2030



All available at [FSCI website](#)



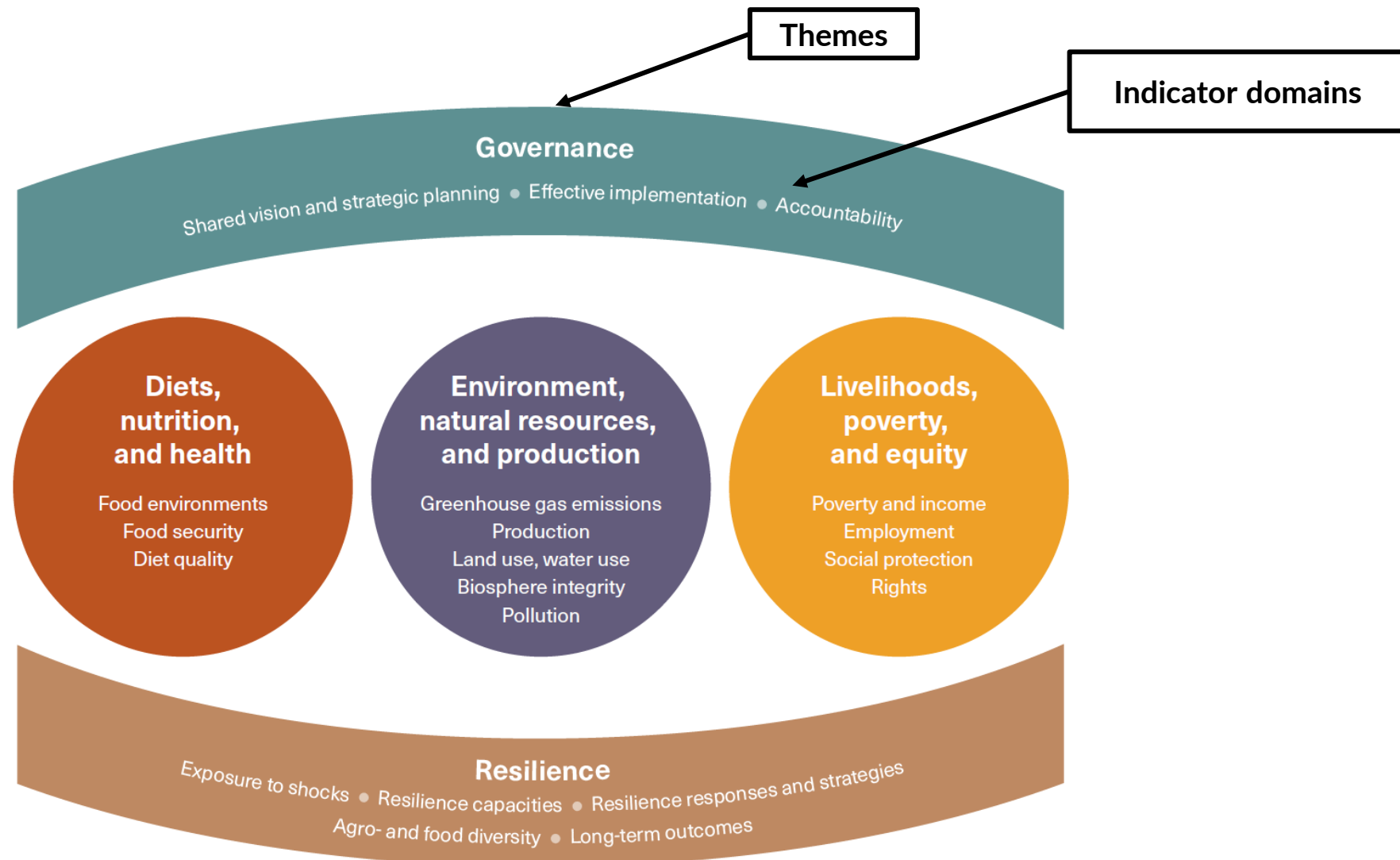


Viewpoint

Viewpoint: Rigorous monitoring is necessary to guide food system transformation in the countdown to the 2030 global goals*

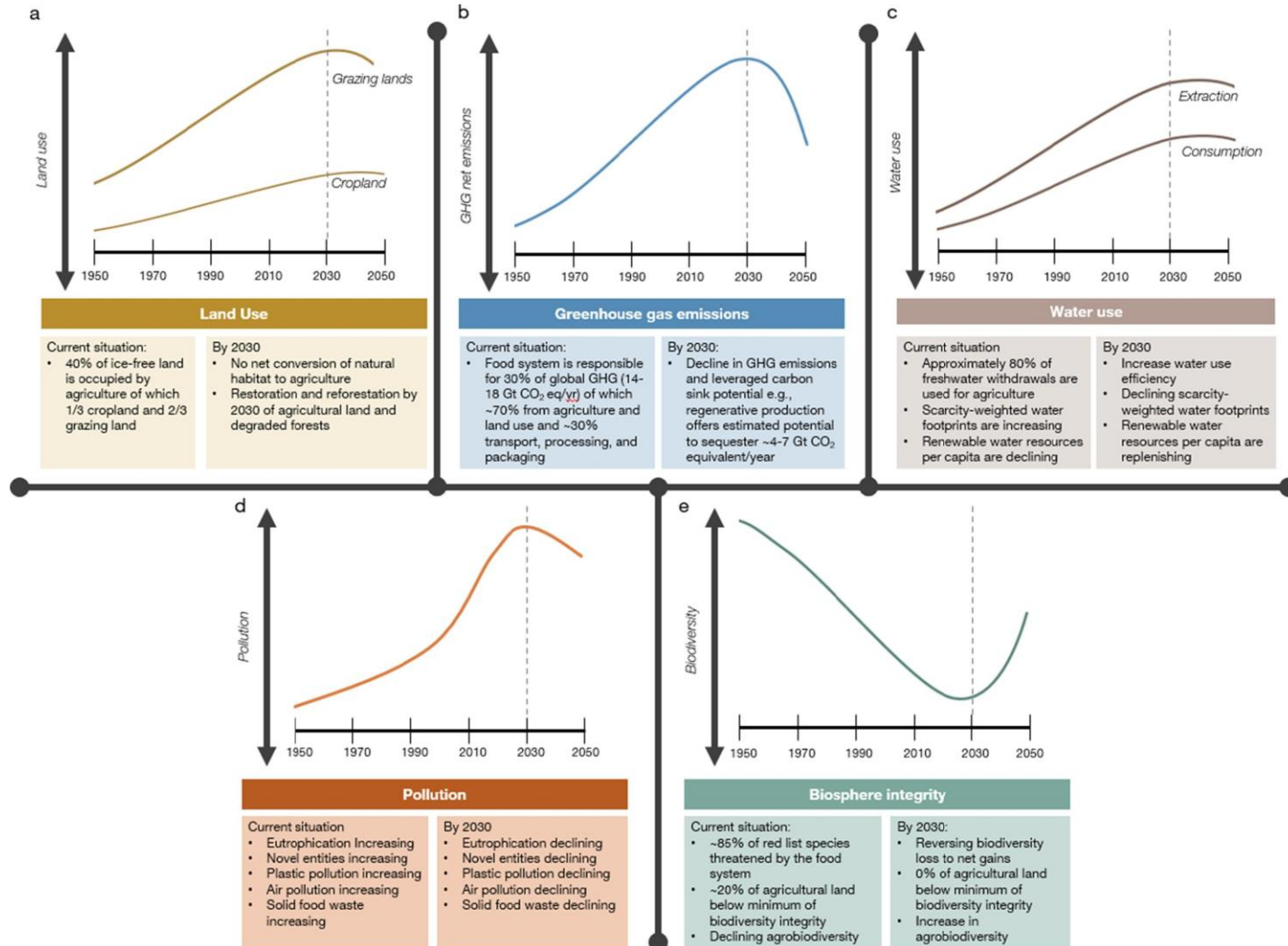


Indicator architecture



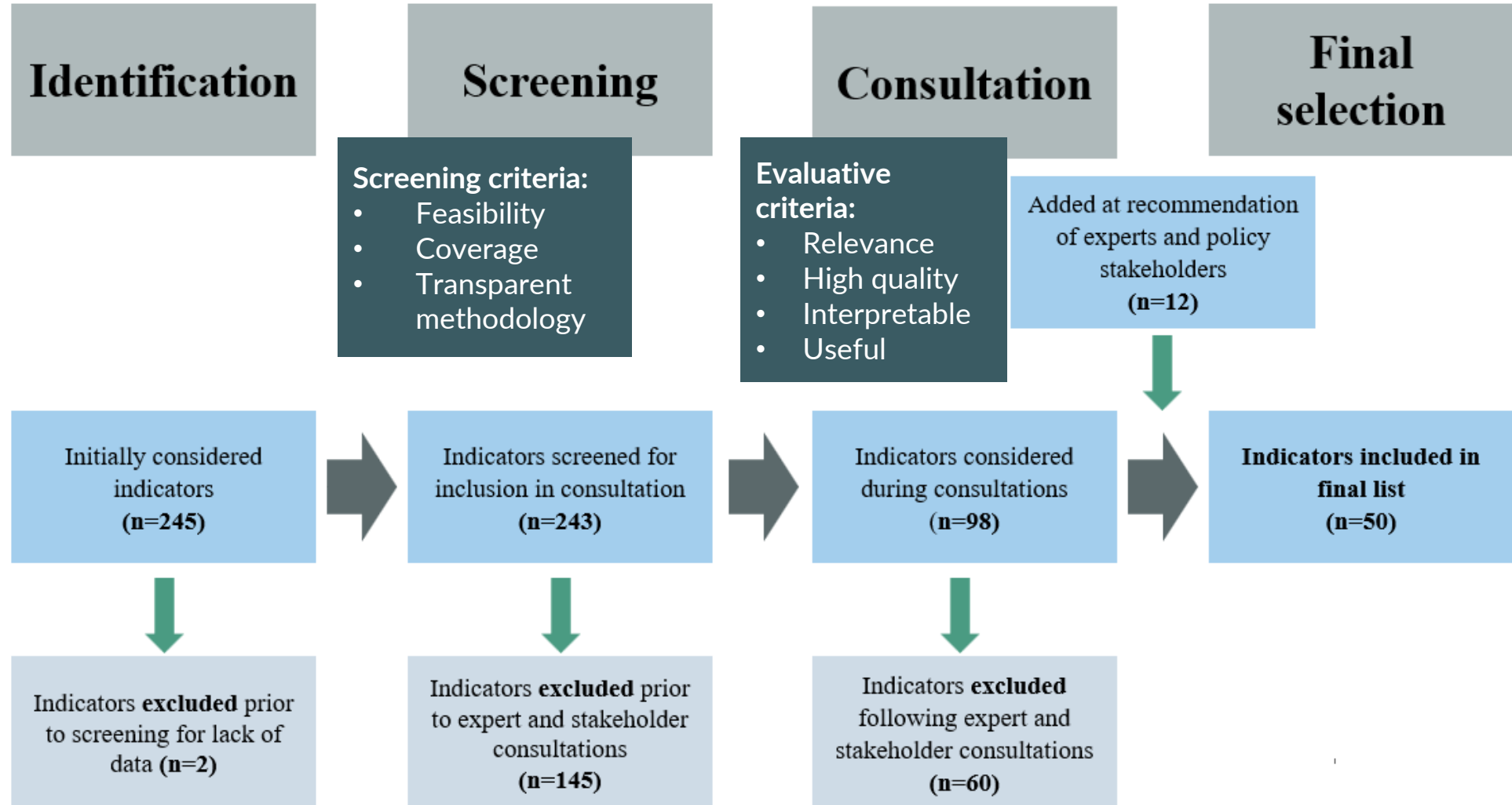
Indicator architecture

Types of change for food systems transformation

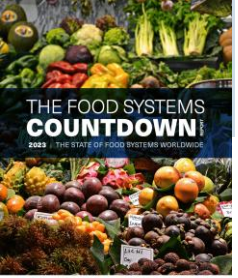


Indicator selection: transparent, inclusive, rigorous

57 scientists in the FSCI collaboration conducted identification, screening and final selection.

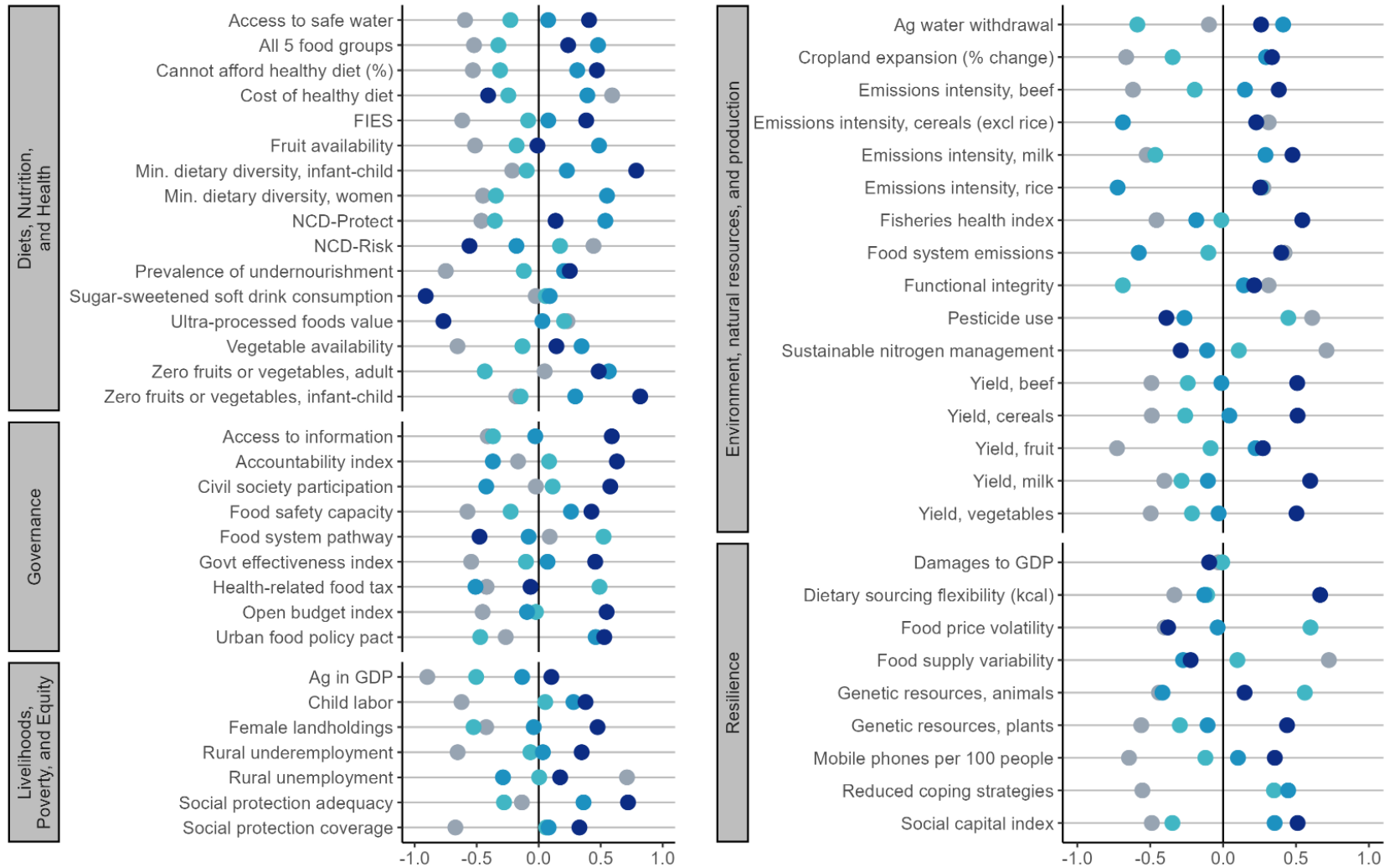


Dozens of additional scientists and over 550 policy stakeholders participated in the consultations.

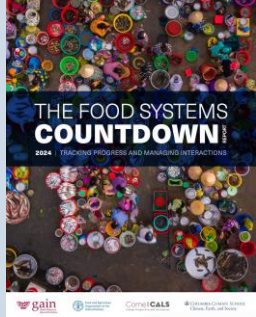


Global food systems baseline

- Food system success is not synonymous with country income.
- Explore [FSCI indicators](#) and country profiles [on the food systems dashboard](#)



Normalized distance to global mean (max-min scaling relative to global country-level values). Black vertical line indicates global mean, centered at 0. Sign aligned to desirable direction.



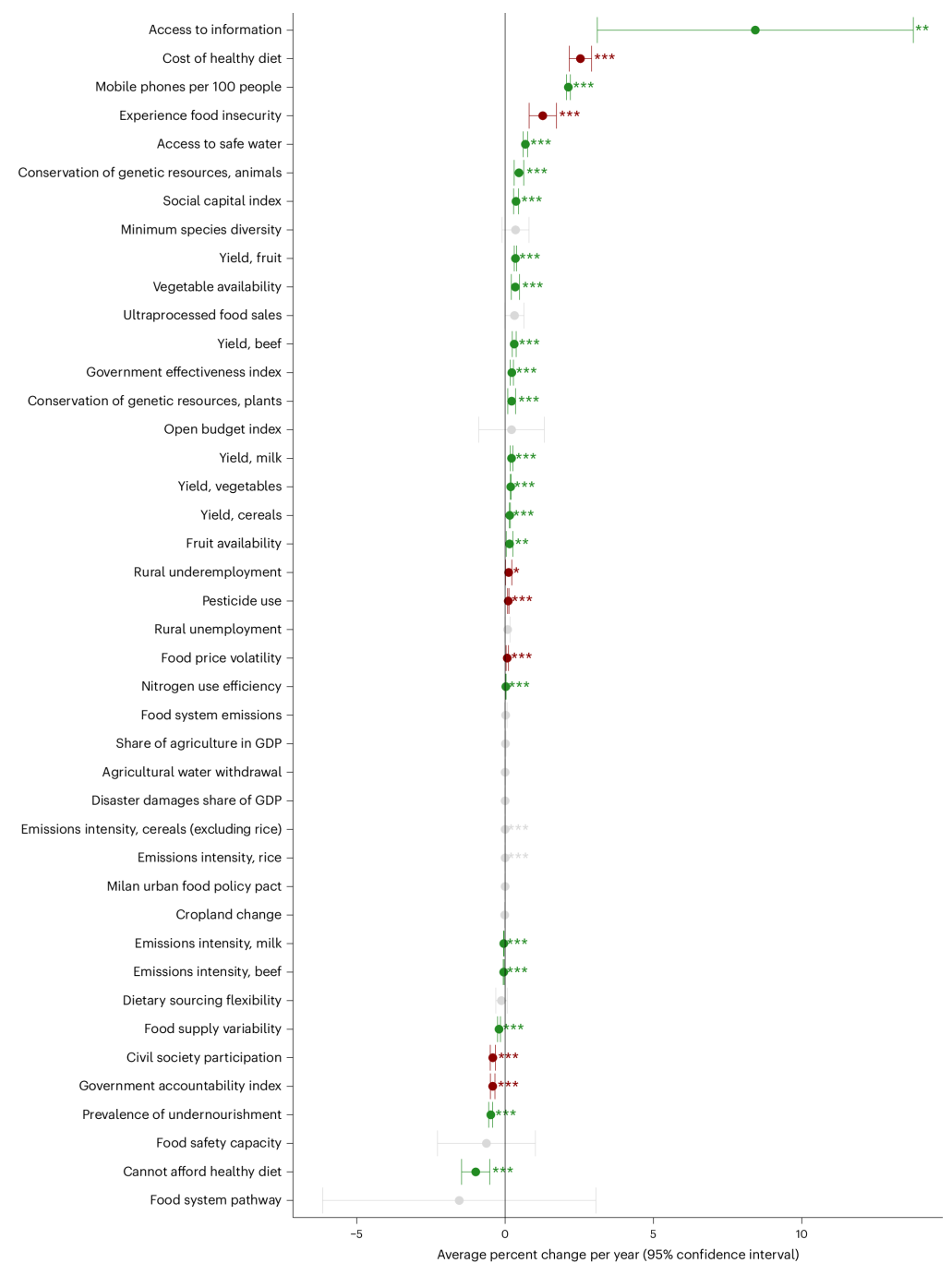
nature food 

Analysis <https://doi.org/10.1038/s43016-024-01109-4>

Governance and resilience as entry points for transforming food systems in the countdown to 2030

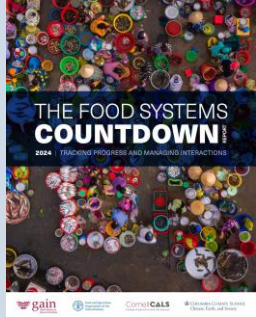
Global food systems trends 2000-2022

- show 20 out of 42 indicators moving in the desirable direction
- 7 indicators trend undesirably, and the rest show no change, which is also undesirable



*** $P < 0.001$, ** $P < 0.01$, * $P < 0.05$

Progress  Desirable change  No change  Undesirable change



Governance and resilience as entry points for transforming food systems in the countdown to 2030

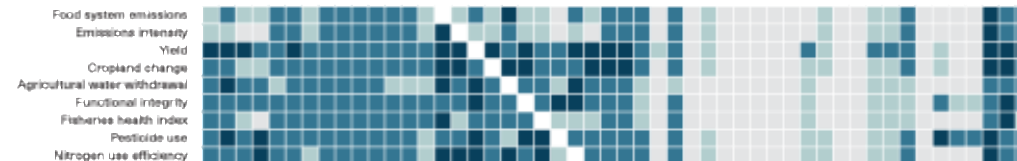
Navigating interactions between indicators

- Many interdependencies
- One third of interactions occur across themes
- Governance and resilience show the largest number of connections to other themes.

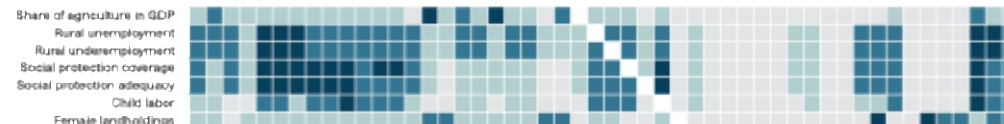
Diets, nutrition, & health



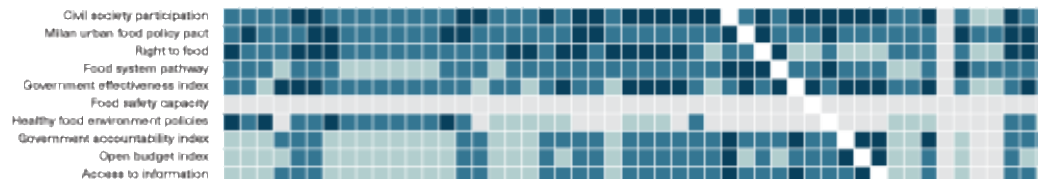
Environment, natural resources, & production



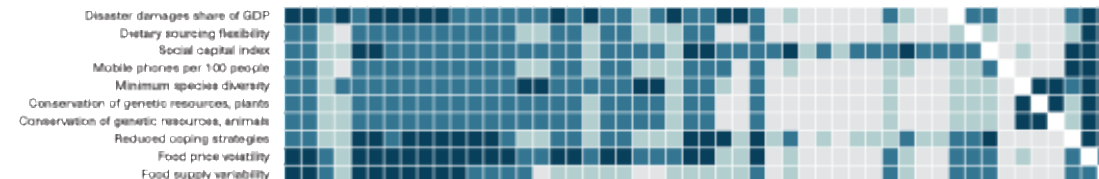
Livelihoods, poverty, & equity



Governance



Resilience



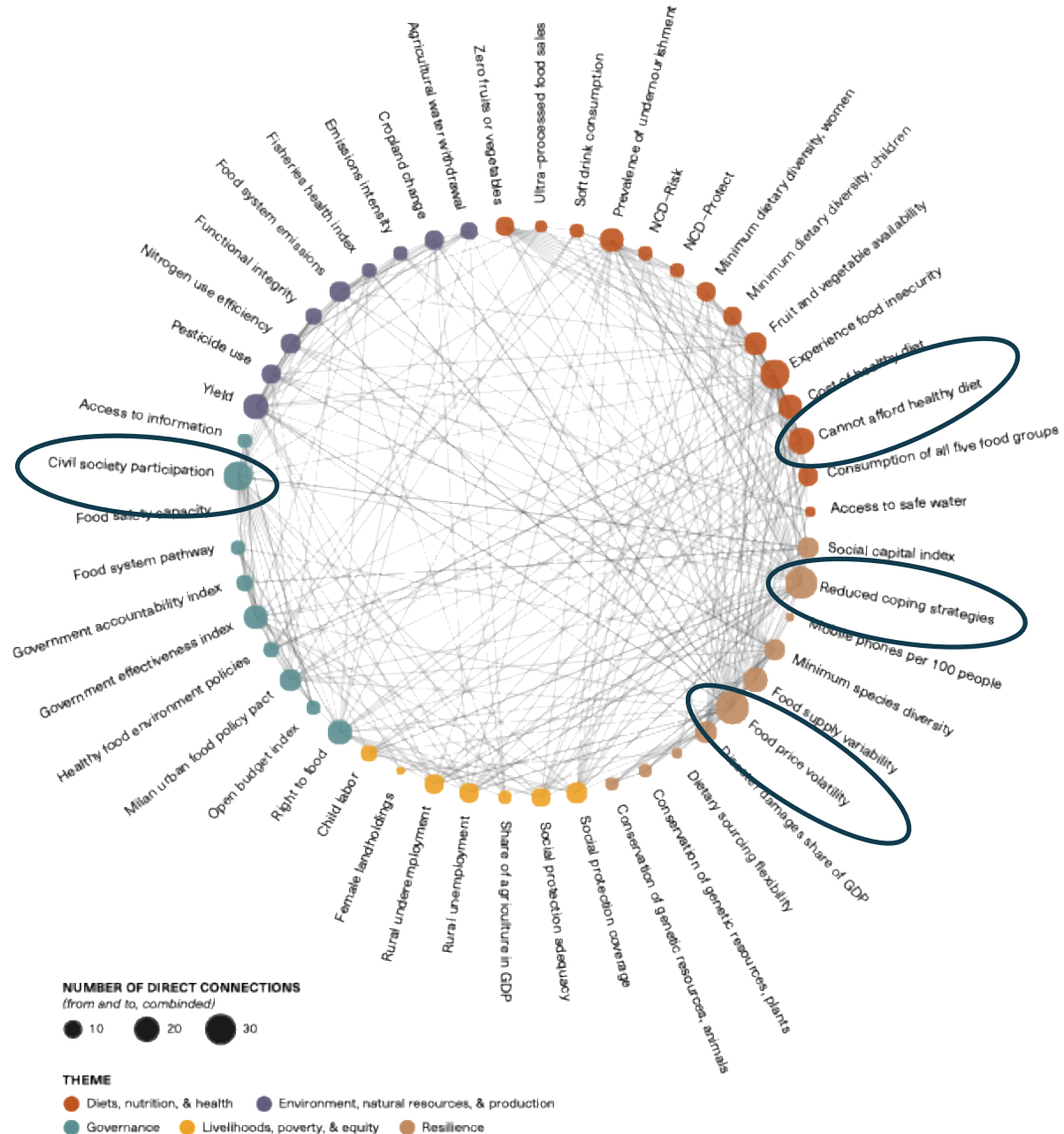
CLOSEST CONNECTION

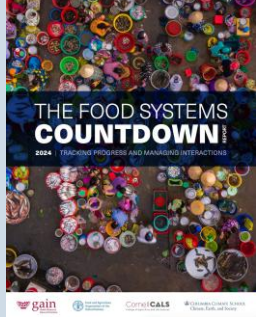
- Direct connection
- Indirect connection via 1 indicator
- Indirect connection via 2 indicators
- No connections or indirect connection via 3 indicators or more

Cost of healthy diet
Fruit and vegetable availability
Ultra-processed food sales
Access to safe water
Prevalence of undernourishment
Experience food insecurity
Cannot afford healthy diet
Minimum dietary diversity, women
Minimum dietary diversity, children
Consumption of all five food groups
Zero fruits or vegetables
NCD-Protect
NCD-Risk
Soft drink consumption
Food system emissions
Emissions intensity
Cropland change
Agricultural water withdrawal
Functional integrity
Fisheries health index
Pesticide use
Nitrogen use efficiency
Share of agriculture in GDP
Rural unemployment
Social protection coverage
Social protection adequacy
Child labor
Female landholdings
Civil society participation
Milan urban food policy pact
Right to food
Food system pathway
Government effectiveness index
Food safety capacity
Healthy food environment policies
Government accountability index
Open budget index
Access to information
Disaster damages share of GDP
Dietary sourcing flexibility
Social capital index
Mobile phones per 100 people
Minimum species diversity
Conservation of genetic resources, plants
Conservation of genetic resources, animals
Reduced coping strategies
Food price volatility
Food supply variability

Highly connected indicators

- Change in these indicators could have broad impact on others and/or require multiple coordinated actions
- Explore on the [food systems dashboard](#)



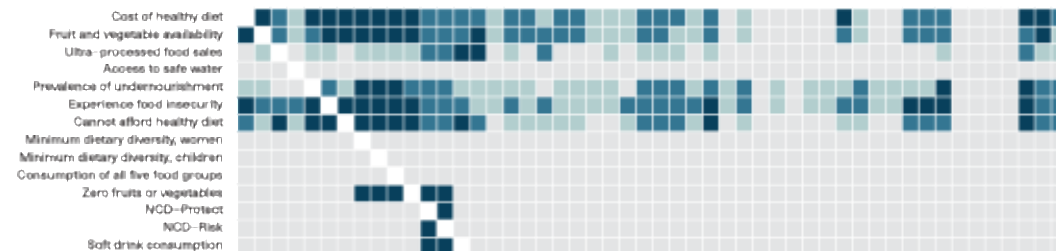


Governance and resilience as entry points for transforming food systems in the countdown to 2030

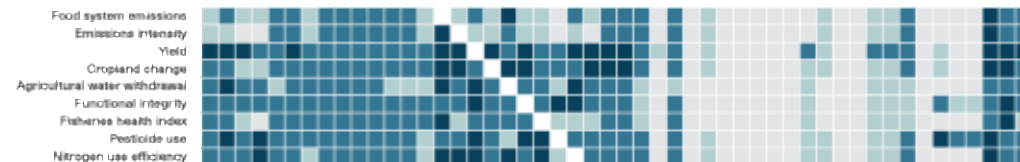
Highly connected indicators

Rows highly connected across columns show where changes in these indicators could have broad impact on others.

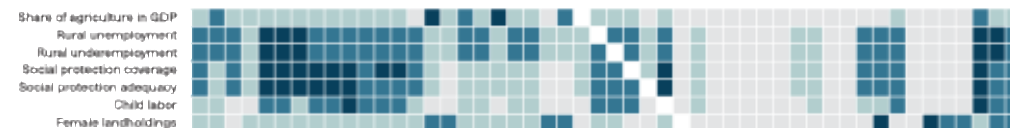
Diets, nutrition, & health



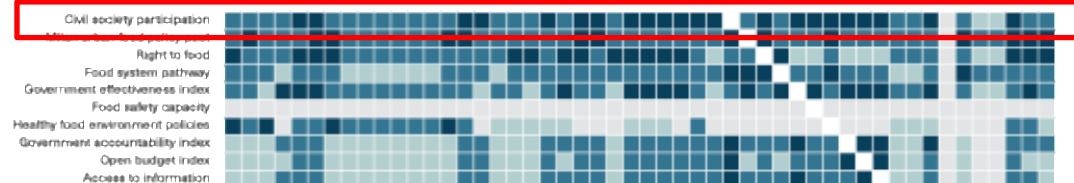
Environment, natural resources, & production



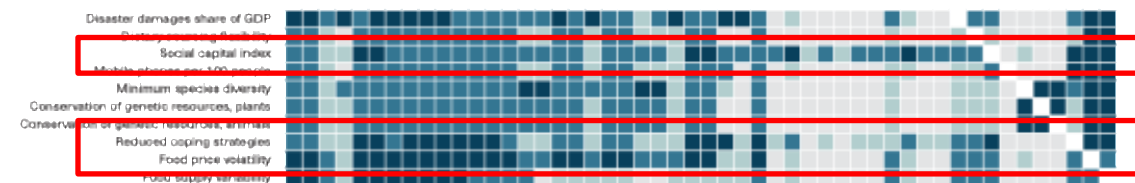
Livelihoods, poverty, & equity



Governance



Resilience



CLOSEST CONNECTION

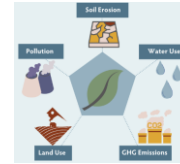
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- Experience food insecurity
- Cannot afford healthy diet
- Minimum dietary diversity, women
- Minimum dietary diversity, child
- All 5 food groups
- Zero fruits or vegetables
- NCD-Protect
- NCD-Risk
- Soft drink consumption
- Food system emissions
- Emissions intensity
- Cropland change
- Agricultural water withdrawal
- Fisheries health index
- Pesticide use
- Nitrogen use efficiency
- Share of agriculture in GDP
- Rural unemployment
- Rural underemployment
- Social protection coverage
- Social protection adequacy
- Child labor
- Female landholdings
- Civil society participation
- Millen urban food policy pact
- Right to food
- Food system pathway
- Government effectiveness index
- Food safety capacity
- Healthy food environment policies
- Government accountability index
- Open budget index
- Access to information
- Disaster damages share of GDP
- Dietary sourcing feasibility
- Social capital index
- Mobile phones per 100 people
- Minimum species diversity
- Conservation of genetic resources, plants
- Conservation of genetic resources, animals
- Reduced coping strategies
- Food price volatility
- Food supply variability

Critical data gaps exist to measure Food Systems



Economic value



The true cost of food



Workers and worker welfare



Food loss and waste



Productivity



Budgetary allocations



Policy coherence for transformation



Food safety

Thank you!

Roseline Remans
on behalf of Food Systems Countdown Initiative
roseline@glocolearning.com; kschne29@jhu.edu

www.foodcountdown.org

Explore the data on the Food Systems Dashboard!

<https://www.foodsystemsdashboard.org/>

Pitch 3- FoodCLIC

Paul Milbourne – Cardiff University

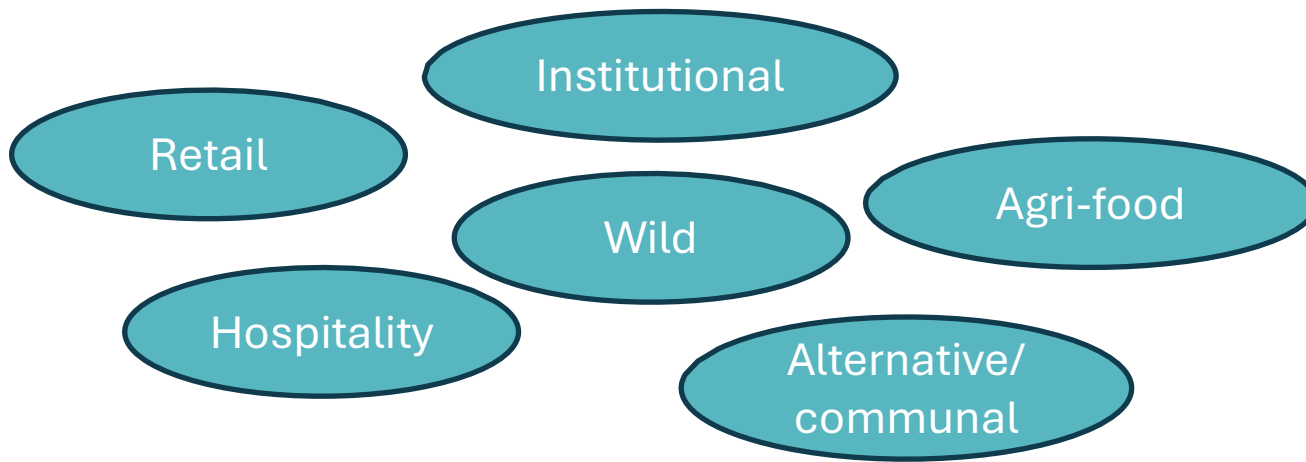


developing a pan-European HEI
network of research institutions
working on sustainable food systems

Paul Milbourne
Cardiff University

FOODCLIC'S AIM

Develop more **integrated food policies** to create sustainable urban **food environments** , so citizens are empowered to access healthy, sustainably produced food



Interface where people interact with wider food system to grow, share and eat food



How to accelerate food system transformation?

CLIC FRAMEWORK



System thinking requires **integration across four pillars** when designing, implementing and evaluating interventions and policies



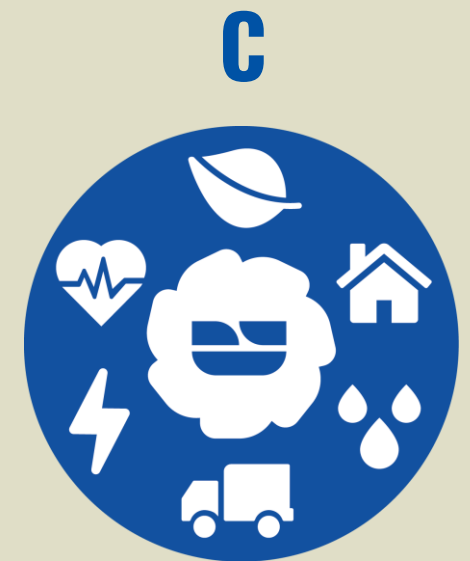
We foster sustainability **Co-benefits**.



We create **Linkages** to strengthen rural-urban food systems.



We prioritise **Inclusion** of all stakeholders and groups in a food system.



We build **Connectivities** between food and other complex systems and policy areas.

FPNs AND LIVING LABS IN 8 CITY REGIONS

AARHUS

Aarhus University
Aarhus Municipality

AMSTERDAM

City of Amsterdam
Food Connect Foundation
(Stichting Voedsel Verbindt)
VU Foundation (Stichting VU)

BARCELONA

Metropolitan Area of Barcelona
IrsiCaixa AIDS Research Institute

BERLIN

Humboldt University of Berlin
Berlin Food Policy Council

BRASOV

City of Brasov
Transilvania University of Brasov

BUDAPEST

Municipality of Budapest
ESSRG Nonprofit KFT

LISBON

Faculty of Medicine, University of Lisbon
Municipal Environmental Government Agency (EMAC)

LUCCA

Municipality of Capannori
University of Pisa



What we said in our proposal

- FOODCLIC will facilitate the development of a pan-European HEI network of research institutions committed to sustainable food systems
- Two network meetings will be organised to catalyse the formation of a pan-European HEI network committed to sustainable food systems



Other developments since we started

- CLEVERFOOD - transformation of higher education teaching on food systems and the establishment of the FOOD2030 Higher Education Network
- FossNet - development and implementation of an academy for food systems scientists and professionals and the development of next generation Food Systems Science curricula



Joined up working

- Conversations and commitment to work together
- Sustainable food systems pedagogy / teaching
- Sustainable food systems research
- Civic mission / engagement with organisations working on sustainable food
- Sustainable food procurement
- Amendment to our timetable
- First joint event – May 2025



Berlin workshop, October 2024

- To what extent are sustainable food systems part of the work of your department, centre or institution?
 - research
 - civic mission / engagements with food organisations
 - pedagogy / teaching
 - food procurement policy
- In what ways would a pan-European HEI network on (sustainable) food systems be of value to you / your institution?
- What would you like from it?



Pitch 4 - FOODPathS

Niels Halberg – Aarhus University

food|paths



Funded by
the European Union

FOODPathS

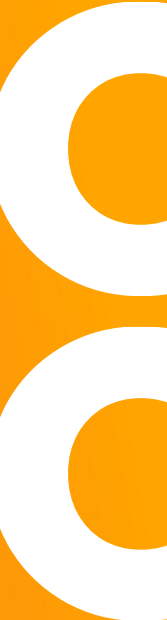
- towards FutureFoodS, the Partnership on Sustainable Food Systems (P-SFS)



Food Systems
Science Network

1st Conference – Oxford, 25-27 March 2025
Theme: Food Systems Conceptual Issues

Niels Halberg, Aarhus University, on behalf of the entire FOODPathS Team



The role of FOODPathS:



- Developing the **prototype Partnership on Sustainable Food Systems** (funding, governance, modus operandi, FS Labs, chart, RIPE, trade-offs,..) and providing **suggestions / input** to DG RTD & FutureFoodS
- **Giving voices to various actors** (thanks to **17 partners representing 19 networks** (local, regional, national, European, global, public-private, philanthropic, research, education, innovation, communication, management))

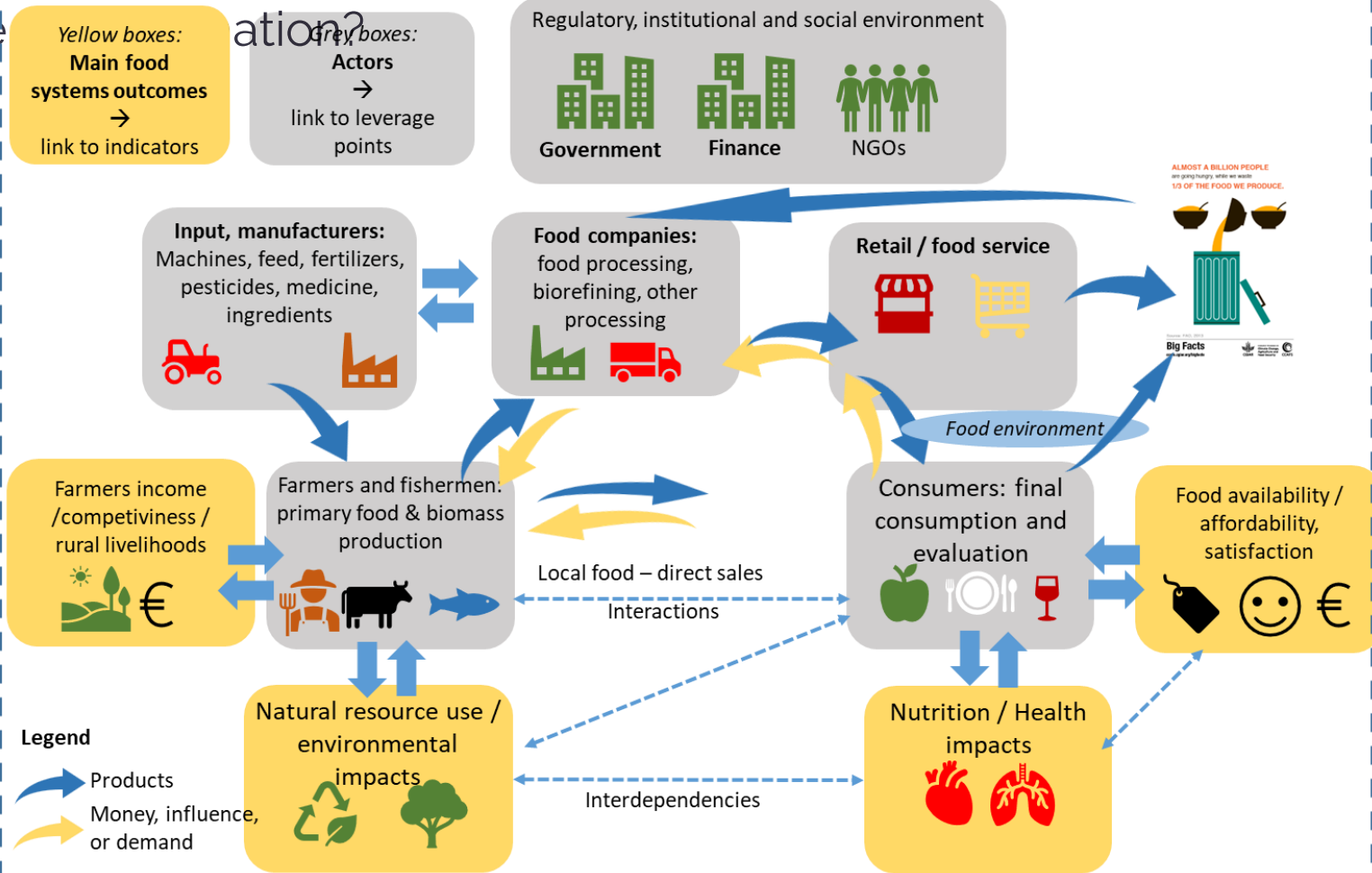
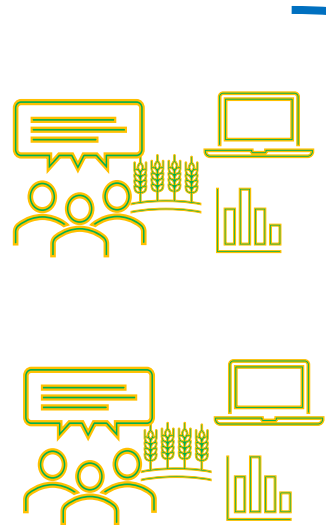


What constitutes a Food Systems observatory?

How to observe **FS transition** across **actors, activities, outcomes** in a coherent set-up?

How to account for **interactions, feed-back loops** and **interdependencies**?

Which users are interested in what (type of) information?



16 food systems observatories

- representing broad networks of experts



- Indicators for systems approach
- Indicators for systems approach
- Indicators for systems approach
- **FSCI:** Global monitoring of food systems across five thematic areas tracking the progress towards the conclusion of the UN Sustainable Development Goals
- (Food Systems Countdown Initiative)

- **SUSFANS:** EU MS, visualizing and benchmarking diets against policy and sustainability goals.

- **FAO database:** Global with data on 16 thematic areas including agriculture, nutrition and sustainability

- **CRFS:** City Region Food Systems, Urban Food Practices

- **EUROSTAT (FSDN):** EU database on agriculture, health, socioeconomics, economics
- (Farm Sustainability Data Network)

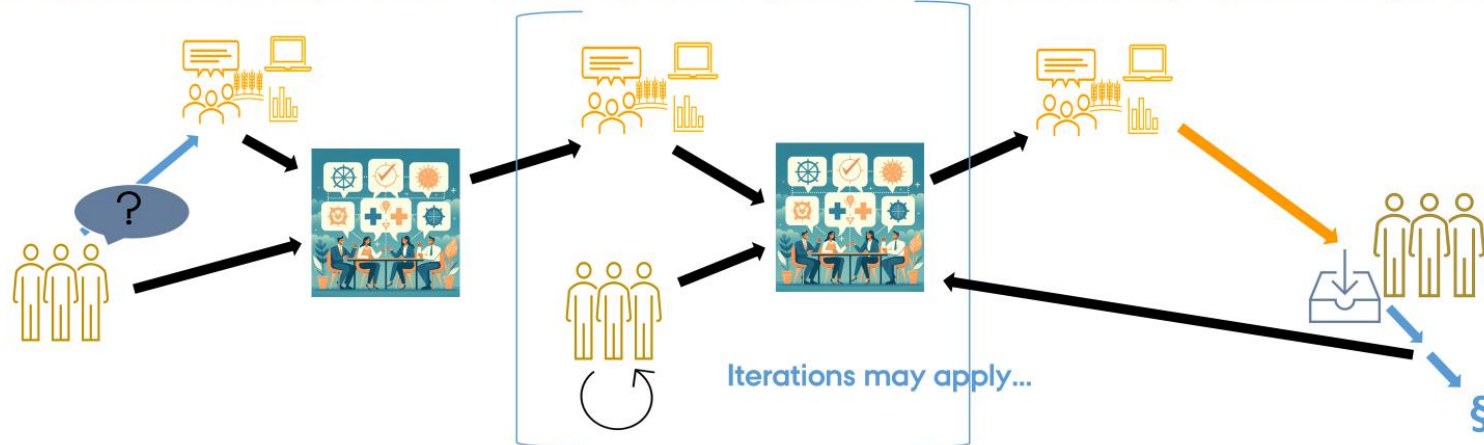
- **EU-FSMD (JRC):** EU monitoring dashboard tool to monitor the sustainability of the EU food system based on environmental, economic and social indicators
- (Food System Monitoring Dashboard)

Policy makers/civil servants: Complexity of food systems causes need for rethinking S-P-I

Existing linear, demand driven Science – Policy interface :
Seek to ensure research integrity and independence



Example of Co-creation process to allow dialogues for improved mutual understanding of issues and options



Both diagrams are simplifications of a much broader S-P-I landscape!

An even more radical change:
Moving from S-P-I
to
Science-Policy-
society Interfase?
Needs further
development...

Work done and Results achieved

- SRIA update was a stakeholder survey via Foodpaths' advisory board members
- Guidelines for Science to Policy interface'
- Focus groups and workshops to receive experts input to requirements for inter-disciplinarity in FS research projects. Collaborated with SCAR SWG FS on the same questions. (Milestone 12 "Consensus about need for inter-disciplinary "systemsoriented topics")
- Recommendations re. need and description of inter-disciplinarity and FS approach in FutureFoodS calls reported as part of D2.2

FOCUS GROUP PROCESS




- online
- 27 invitations
- 17 participants
- 3 sessions
- 2 hours
- 1 facilitator
- 1-2 co-facilitator

INTER/TRANS - DISCIPLINARITY KEY POINTS



- Challenges for implementing inter/trans - disciplinarity
 - communication between disciplines and actors
- Decide which are the disciplines not needed for transforming food systems
- Working with a diversified team of actors
- Different levels of innovation views in companies and receive reliable data from companies

INTER/TRANS - DISCIPLINARITY KEY POINTS



- The benefit of inter/trans-disciplinary interaction:
 - ensure goals are aligned and facilitate quality research
- The same problem is discussed in different perspectives
- Make sure that innovation does not generate new constraints at downstream or upstream levels

SYSTEMS APPROACH KEY POINTS



Food system approach: representative words

- "studying the circularity of by-products from crop production "
- "sustainable production and consumption"
- "dealing with resources to production "
- "sustainable agricultural production"
- "incorporates different actors with different drivers and outcomes "
- "addressing the different factors that affect the food"
- "different people coming from different realities"
- "from the beginning different system perspectives"
- "connecting different components in the production process "



Pitch 5 - FOSTER

Rosina Malagrida

Pitch 6 - FEAST

Anant Jani – Heidelberg University

FEAST

Food  systems that support transitions to healthy  and sustainable  diets

Dr Anant Jani
anant.jani@uni-Heidelberg.de



Co-funded by the European Union

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UK participant in FEAST (Good Food Oxfordshire) is supported by Innovate UK grant number 10041509 and the Swiss participant in FEAST (FiBL) is supported by the Swiss State Secretariat for Education, Research and Innovation (SERI) under contract number 22.00156.

Current Food Systems: Lose-Lose-Lose-Win

People: LOSE¹

- Poor-quality diets - leading cause of death and a top contributor to Non-Communicable Disease (NCD – high BP, diabetes, obesity/overweight)
 - NCDs: ~75% of all diseases in Europe
 - NCDs: ~ 85% of all deaths in Europe
- Entrench health inequalities

Environment: LOSE¹

- 26% of global greenhouse gas (GHG) emissions
- 50% of global habitable land use
- 70% of freshwater use
- 78% of eutrophication
- 60% of biodiversity loss

Public Sector/Society: LOSE¹

- EU governments spend about €700 billion/year to treat NCD
 - ~70% of the ~€1 trillion (7-10% of GDP) EU governments spend annually on healthcare
- Cost of overweight/obesity to increase from \$2 trillion to \$4 trillion by 2035

Large Multinationals: WIN¹

- Processed foods sales: ~\$350 billion, ~7% profit margin
- Soft drinks – sales: ~\$100 billion, ~14% profit margin
- Fast food – sales: ~\$75 billion, ~13% profit margin

Hidden costs of global agrifood systems worth at least \$10 trillion²

1. <https://www.frontiersin.org/journals/sustainable-food-systems/articles/10.3389/fsufs.2022.1039127/full>
2. <https://www.fao.org/newsroom/detail/hidden-costs-of-global-agrifood-systems-worth-at-least--10-trillion/en>

FEAST: Transition to Win-Win-Win-Win

NEEDS

political decision-making that determines the overall context of the collective choices of food system actors that shape food environments

procurement of healthy and sustainable food by producers, retailers and the food industry, and how this creates food environments that influence food cultures

individual dietary choices shaped by food cultures & environments

STAKEHOLDER GROUP LEVELS

Macro

EU Commission & policymakers, National authorities

Meso

Provincial/Municipal/Local authorities, Large food industry (producers, retailers distributors), Hospitality/Catering, Health-care providers, Education system (schools, universities)

Micro

EU citizens, diverse vulnerable groups, non-governmental consumer, community & patient organisations, SMEs, small farmers

ACTIVITIES

Macro + Meso

- Develop systemic transition models,
- Get/create multi-level perspective on socio-technical transitions,
- Implement transition management,
- Design strategic niche management and the technological innovation
- Capture relevant barriers and enablers of food system actors to improve food environments.

Meso + Micro

- Development of innovative, effective tools and strategies
- Use of digital tools for self-management Monitoring of policy impacts.

Micro

- Model of social transformation in food behaviours
- Identify individual determinants of dietary choices
- Identify social practices of food (e.g. food cultures).

A Consortium to deliver **Win-Win-Win-Win**

Cannot be academically led & must be 'European'

- FEAST = represent partners for European food typology regions (slide 6)
- FEAST = 50% Academic / 50% non-Academic partners
- FEAST = 50:50 budget split to academic/non-academic partners
- FEAST = Flat structured & avoid annoying/exclusionary academic jargon

Need to have a mechanism/authority to embed/sustain change

- FEAST = ~40% partners are municipalities or have strong working links with municipalities
- FEAST = all partners selected for experience of driving/sustaining change on the ground

This is going to be hard work & sometimes demoralising; Never give up, never give in!

- FEAST = strong & shared mission alignment

FEAST Consortium

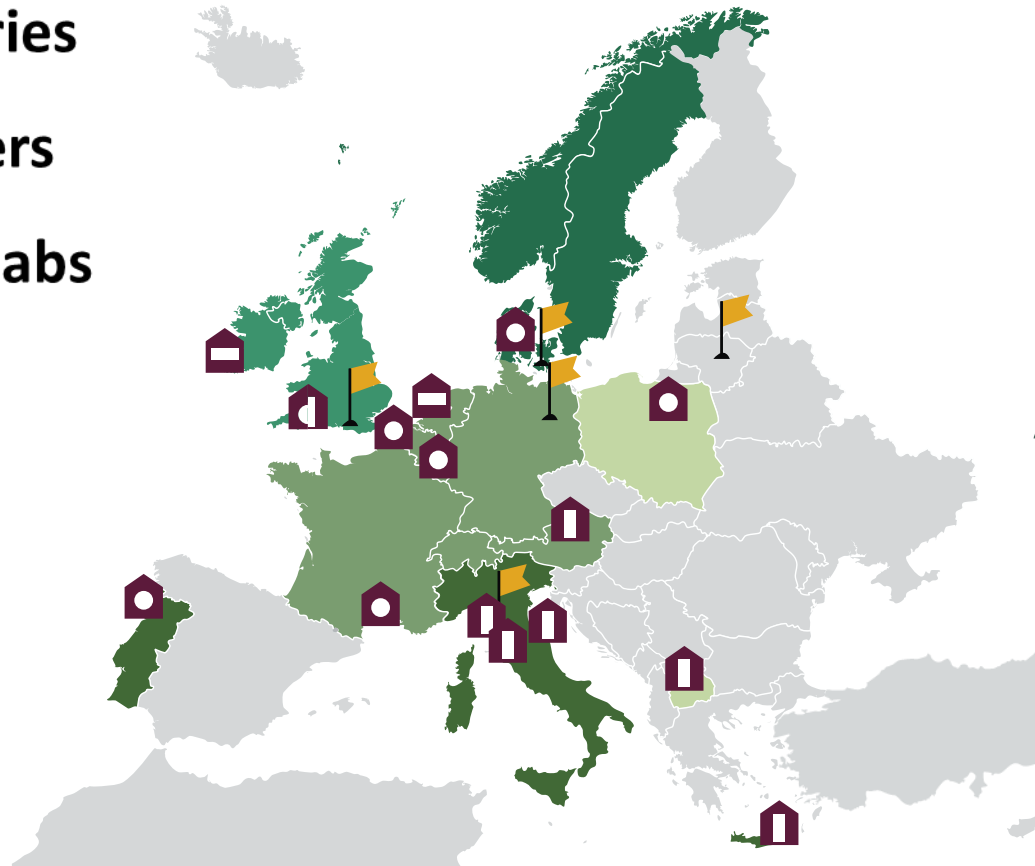


FEAST Consortium

15 countries

35 partners

13 living labs



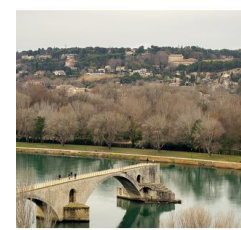
LIVING LAB



- **Anglosaxon group**
 Cork Oxfordshire (GFO)
- **Central European group**
 Rotterdam (ROT) Avignon (AVI)
 Leuven (LEU) Ghent (GEN)
 LEADER Region Weinviertel-Donauraum (LEA)
- **Scandinavian group**
 Guldborgsund (GUL)
- **Southern group**
 Alto Minho (CIM) Sitia (SIT)
 Lucca Valli Etrusche (TNO)
- **Eastern European group**
 Lodz (UL) Prilep (PRI)

ASSOCIATED SITES

- ▲ Berlin
 Bologna
 London
 Kaunas
 Stockholm



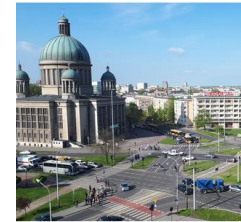
Avignon



CIM Alto Minho



Ghent



Lodz



Oxfordshire



Prilep



Guldborgsund



LEADER Weinviertel



Leuven



Rotterdam



Tuscany



Sitia

Focused conversation

Focused Conversation

'What gaps, opportunities and challenges are present in the current state of FSS in Europe, that can shape the development of a Pan-European FSS Network?'

ORID - Method

Objective phase	Key question: What are the main objectives and activities of the FSS networks represented here?
Reflective phase	Key question: What excites or concerns you most about the current state of FSS networks?
Interpretive phase	Key question: What gaps or opportunities do you see in the current network landscape for advancing FSS?
Decisional phase	Key question: What are the most important actions we can take to strengthen collaboration and impact across FSS networks?

Per table:

- Read the hand-out
- Assign a note taker
- Spend 10 minutes on each phase
- Write down your answers on the A1 or on a sticky note
 - 1 idea per sticky note

Sharing back



FoSSNet

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Thank you!

15 April 2025